



**Optimizing for the Lowest Cost
Electrical Production Using
Advanced Off-Line Analysis
with On-Line Performance
Monitoring Solutions**

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A Business Case for Advanced Technology

- Effective use of advanced technology is critical for the success of competitive electric power generation.
- This presentation will bring together some thermal performance business drivers that the market demands and the advanced technologies that will satisfy those needs.
- This interchange is critical to the success, and maybe survival, of each of our companies.



Advanced Performance Technology Solutions

- Thermal Performance Solutions – Fossil Power Plants (today's discussions)
- Off-line First Principle thermal analysis modeling applications
- On-line First Principle thermal performance monitoring applications
- Using high-fidelity thermal models to generate correction curves for optimum targets
- Other performance solutions: Condition monitoring using advanced pattern recognition applications for equipment reliability



Heat Rate Improvement – A Business Case Defined

➤ Power Plant Competitive Issues:

- “The Tall Poles under the Tent”: environmental, fuel costs, capacity factor, labor, and capital investments
- Current conditions favor low-cost producers with strong balance sheets
- The fuel cost pole: heat rate (HR) is a major driver of fuel costs



The Fuel Cost Pole – Heat Rate (HR)

- Fuel costs: ~ 250% increase in last year's coal prices.*
- Fuel represents 77 - 93% of electrical production costs (depending on fuel type and transportation costs).*
- Profitable utilities must have a mandatory HR strategy for sustainable profits and survival, i.e. executive sponsorship.
- HR improvement program is more than routine engineering calculations.
- HR awareness and optimization is critical to competitive operations.

“Being available isn’t good enough any longer!”



Heat Rate Improvement Program – A Business Case for Advanced Technology

➤ Continuous HR Improvement Program

- Sustaining executive sponsorship
- HR Work process: attitudes and empowerment with pragmatic procedures
- Engineering, operations & maintenance evolvement
- Advanced technology focused at HR improvement

➤ Engineering analysis: Off-line HR assessments (establishing “as-is” and “to-be”)



Heat Rate Improvement Program – A Business Case for Advanced Technology

- Situation appraisal: Establishing the current baseline (“as-is”)
 - First principles modeling: thermal kit, acceptance tests and tuning
 - Thermal kit: design baseline
 - Acceptance tests: “as-was” condition
 - Tuning to current baseline (recent tests, acceptance data)
- Establishing the most accurate, best achievable (“to-be”) targets for on-line thermal monitoring
 - Generate correction curves specific to plant configuration and current condition for optimum targets
 - Curves must be dynamic and appropriate for the process power profiles



Heat Rate Improvement Program – Establishing the Business Case

- Developing a HR improvement program with a business case: i.e., the “Gap” (“as-is” vs. “to-be”)
 - Establishing credible HR improvement work processes
 - On-Line monitoring to “accurate, best achievable” goals
 - Cost-effective capital investment projects (options)

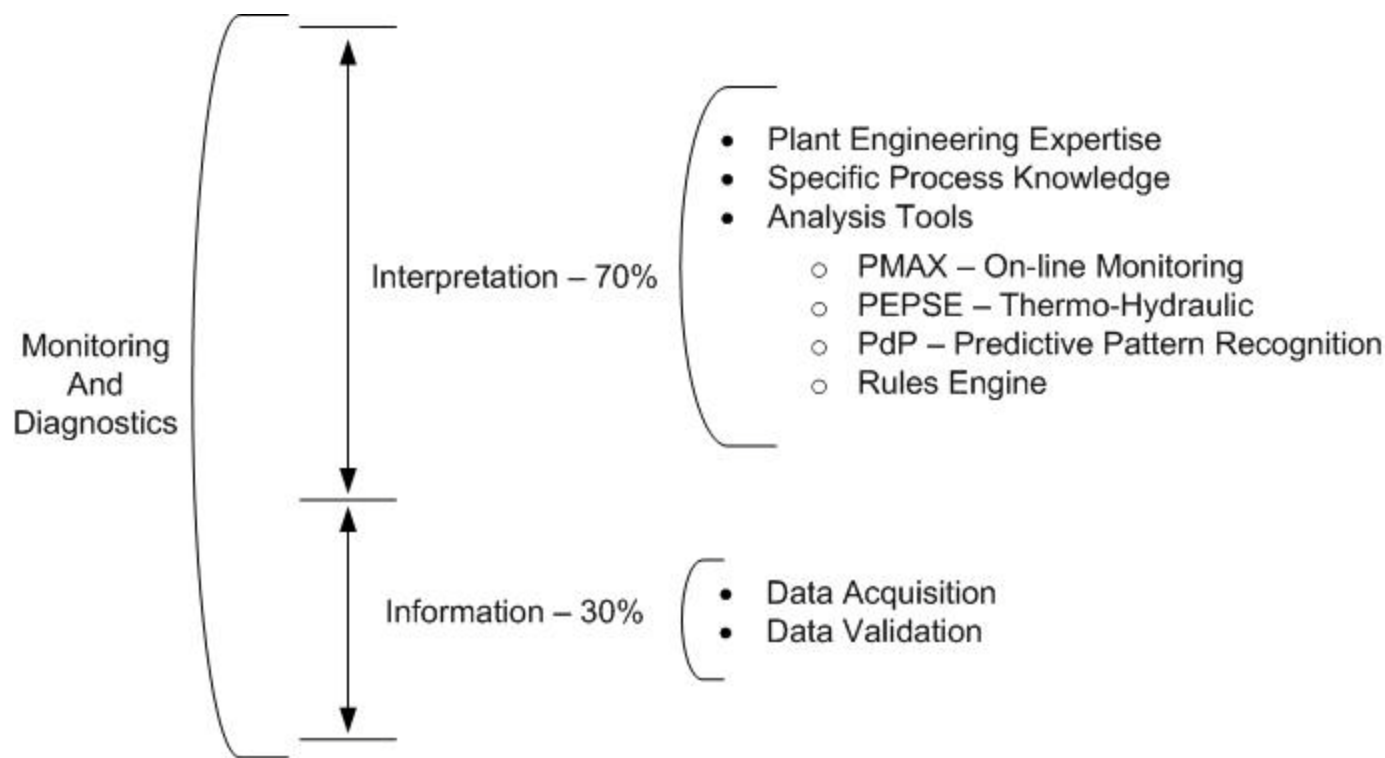


Heat Rate Improvement Program – Establishing the Business Case (cont'd)

➤ On-Line monitoring applications characteristics

- Several excellent, comprehensive, on-line HR monitoring applications, using recognized algorithms for heat rate improvement
- Diagnostics for operations and maintenance
- Accurate data validation using APR for results integrity
- Web-based user interface
- Key for on-line monitoring: Utilize most accurate, best achievable set points for HR and performance monitoring using advanced off-line modeling application

Solutions – Transforming Plant Data into Business Value



IT IS ALL ABOUT THE MODEL!



Transforming Plant Data into Business Value - “It’s all About the Model.”

➤ Advanced technology and modeling: Off-line thermal performance analysis application

- First Principles modeling for design or test modes
- Detail, thermal-hydraulic component modules (100s of modules)
- “What-If” studies: Predictive evaluation of plant modifications, operation changes, and variance analysis
- Automated test data reduction
- Utilize application that A/E’s and consulting engineers use
- Drag and drop modeling features
- Comprehensive thermal-cycle process capability (fossil and nuclear steam, gas turbine, combined cycle, cogeneration, alternate energy)
- Utilizes recognized professional standards



Establishing the Most Accurate, Best Achievable Condition and Targets

- Engineering services to analyze HR performance:
use domain knowledge of HR subject matter expert
 - Perform off-line plant degradation studies and detailed analysis of boilers and turbine cycles, i.e., HR evaluation of complete thermal process cycle
 - Tune model to acceptance test data or other suitable operational data
 - Establish targets over the load range
 - Development of heat rate deviation curves (plant specific)
 - Evaluation of new or modified plant components
 - Incremental heat rate reduction studies



An Advanced Off-Line Analysis Application

- PEPSE is a proven, off-line, thermal performance analysis application to determine most accurate, best achievable targets and analyzing the power cycle process
 - Hundreds of case histories documenting the success of PEPSE in modeling and solving HR issues can be downloaded from:
http://famos.scientech.us/Technical_Papers.html
 - Used by all major A/Es for plant design and analysis



The Business Case Results

- Financial payback achieved with the PEPSE/ PMAX applications using most accurate targets.
 - On a 500 MW unit, 1% heat rate improvement \geq \$1.5M/yr in fuel savings*
 - Examples of heat rate improvements
 - Reduced sprays: 0.5 - 2%
 - Condenser cleanliness: 1 - 2%
 - Feedwater level control: 0.5 - 1%
 - Boiler exit gas temperature (sootblowing): 0.5 - 3%
 - Aux steam extraction usage: 1 - 5%
 - Turbine outage tracking: 1 - 5%



Conclusions

- There is a business case for implementing advanced technology to improve HR and reduce operating and maintenance costs.
 - Requires a formal HR program with executive sponsorship.
 - Requires a mature, detailed, First Principles, off-line modeling/analysis application in conjunction with an advanced on-line monitoring application.
 - Requires generation of correction curves specific to power cycle.
 - Requires engineering expertise to analyze existing component and system boundary conditions thus allowing definition of key performance parameters and process set-point optimization for monitoring and control.
 - Requires daily monitoring and diagnostics.
 - Payback may be within 6-12 months in the implementation of these advanced technologies.



Conclusions (Cont'd)

- There has never been a better time for implementing advanced technology.
 - Doing more with less using technology to accelerate innovation and improve return on capital investments.
 - Empower People: Allows staff to learn, test and move up the learning curve.
 - Implementing new systems requires an investment of personnel resources and technology to realize an ROI.
 - Select the right innovation partners to achieve competitive objectives.



Questions & Answers
